

“The team at Consilium have displayed many attributes since joining our team in 2006 - they have a no-fuss, can-do attitude, an open and collaborative approach and have integrated seamlessly into our business. Their enthusiasm for the Put to Light project has undoubtedly contributed to the successful implementation of a major change into the Hovis organisation”

- Gary George, Head of RDC Operations & Strategic Development, Hovis

OBJECTIVES & CHALLENGE	SOLUTION & RESULTS
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Hovis, Premier Foods’ baking division, produces over 16 million loaves and 6 million packets of morning goods (potato scones, fruit rolls, pancakes, etc) every week.

Operating with 6,500 staff in 13 bakeries and 9 distribution centres across the UK, every day around 3 million products are shipped from these 22 despatch locations to retailers across the UK.

A review of production and distribution systems concluded that installation of the “put to light” system in warehouses would modernise methods of logging stock movement.

Key requirements of project:

- Increase productivity
- Monitor progress and activity with real-time information
- Improve facility to respond quickly to customer needs

Using Consilium’s proven method of creating an integrated, cross-business project management team, our 2 Project Managers have worked together with Hovis’s operational specialists. This provides clarity and visibility at every level of the project, and promotes sharing of experience and knowledge within a supportive culture.

Our Project Managers’ responsibilities:

- Ownership of overall strategy for project plan
- Monitoring and maintaining project milestones
- Delivery of project to timescale
- Acting as ambassadors for the programme

The installation is on track to offer significant savings for Hovis's supply chain operations.



MAY 2007	▶ ROLLOUT PROGRAMME BEGINS
OCT 2008	▶ 16 OF 17 SITES IMPLEMENTED
DEC 2008	▶ SCHEDULED COMPLETION